

Your Very Own US Children's Book Imprint. *Huh?*Why in the World Would You?

AN ALTERNATIVE STRATEGY TO SELLING INTERNATIONAL RIGHTS

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U.S. Children's Books: A Seductive \$4Billion Market *BUT. . .*

- Large domestic market makes possible originating wide range of home-grown titles without having to rely on international works
- Insular US market traditionally resistant to outside cultural products
- Changes in technology and more efficient supply chain requires nimbler publishing strategies and tighter inventories than allowed by relying on "old-style" co-edition purchases
- Higher margin requirements of most US publishers squeeze out most of potential profit generated by co-edition sales



Traditional Selling Models: **Co-Edition and Rights Sales**

- Co-edition sales: Seeking partners who will join your printing, purchasing finished copies outright, sharing in amortizing plant costs, benefitting from combined larger print run
- Rights sales: Traditional licensing of translation rights, typically fiction in a straight advance against royalties
- Benefits to originating publisher: firm sales, minimal risk
- **BUT** loss of control over titles; titles and authors frequently secondclass citizens; dwindling sales opportunities, particularly in US.



One alternative: TWIRL - a case study

The principals – France:

EDITIONS TOURBILLON - GROUPE BAYARD

- Editions Tourbillon, founded in 2001, publishes 80 titles per year,
 350 titles backlist.
- Member company in Groupe Bayard, one of France's Big 3 children's book publishers (800 titles per year, 5000 titles backlist
- Particular expertise in innovative novelty formats with developmental/educational content for ages 0-5.
- Bayard: History of successfully partnering with other foreign publishers to establish local sub-imprints.





One alternative: **TWIRL** - a case study



The Principals – United States:

CHRONICLE BOOKS

- Mid-sized, family-owned publisher, San Francisco based, 40 year old
- Shares Tourbillon appreciation of high design "book as object"
- History of successful partnership with Bayard on titles acquired on more traditional terms
- Particular strength in reaching "non-traditional" retail: gift/ specialty/museum stores as well as export markets
- Particular affinity to international publishing



The imprint: Building an identity



TOURBILLON: Literally *Whirlwind* – we wanted to capture that **playfully** disruptive spirit – and be able to share a common logo.

- A French flair and feel
- Rock-solid early learning principles
- Feature innovative formats and eye-catching production
- Age-appropriate concepts for baby, toddler, and child.
- A winning combination of developmentally sound content and FUN, FUN, FUN!

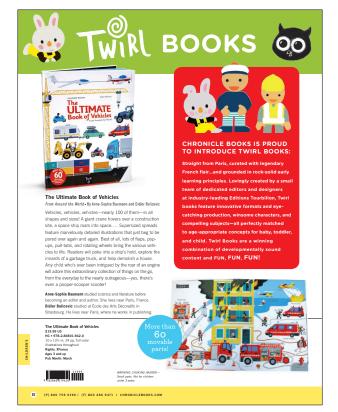
Embodied in tagline:

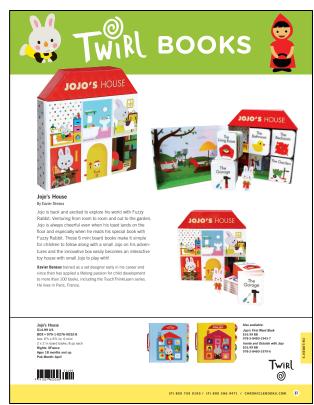




Twirl pages in Chronicle's Catalog



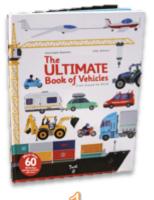


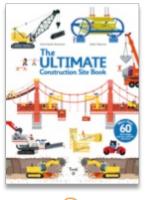




Some top sellers















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Establishment of a list and a brand in 3 years, 42 titles total, currently publishing 20 titles per year









What's the structure?

- Distribution relationship inventory owned by and ultimately controlled by Tourbillon/Bayard
- Agreement: enhanced distribution agreement, with Chronicle taking on editorial consulting (title selection) and marketing duties in addition to the traditional sales function – with a commensurately higher fee.



An Intercontinental Team

Paris:

- The Creative Team: Tourbillon/Milan/Bayard publishers, design and production team.
- Coordinator: International Rights Director of Bayard, managing the hub between <u>all players across all continents</u>

New York:

- Benevolent godfather, advisor, cross-cultural anthropologist
- Freelance editor/designer/copyeditor Americanization/Twirlization of original
 French titles

San Francisco:

Marketing and Sales teams: Boots on the ground sales and promotion, augmented by executive and children's publisher for title/packaging/
 print run selection.

The Challenges of Adaptation:

Two cultures - Two sensibilities - Two needs

- Commercial: As simple as repositioning a burst to meet the requirement's of mass retailers' planogram positioning
- Legal: Differences in Fair Use laws means that the Nike logo on a French little soccer player's jersey won't ever be seen in the Twirl edition
- Cultural: Madeleine racing her bike down the street in the Tourbillon original will have to don a safety helmet is she is to appear as Maddie in the Twirl edition.
- Social mores: Toddler Pierre who care-freely saunters stark naked through the original French edition had better get himself at least a pair of underwear to satisfy us Puritanical Americans.
- Child safety/testing: Differences in E.U. and US law make for significant differences in testing and labelling requirements.



One book - Two looks









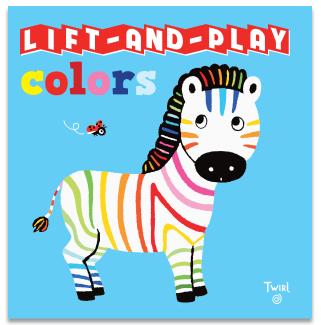
Tourbillon

Twirl

One book - Two looks







Tourbillon Twirl

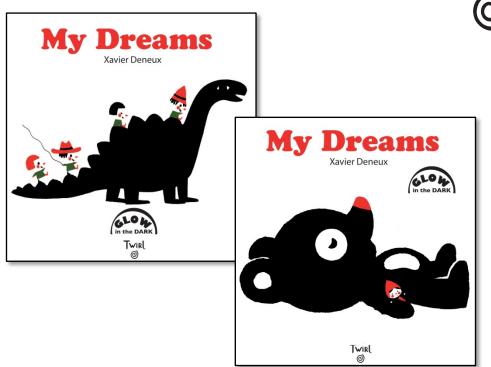


One book - Two looks





Tourbillon



Twirl – work in progress





Taking Stock: After Full Year 1

First year results 40% over the initial budget

All titles on first season reprint within 6 months of pub

30% of sales are export sales

After first year, Twirl represents 1/3 of French Tourbillon turnover





Three years in: *Now what?*

Challenges and Opportunities

- Widening the range: More titles? Wider age range?
 Non-novelty books?
- Maintaining quality: Expand list by drawing on larger pool of other imprints in Bayard group.
- Inventory management: Overseeing stock from 5,000 mile distance. The reprint button: Too late/too soon?



Benefits of the Partnership

For Chronicle:

- Obvious: Additional revenue from new distribution partner achieved with minimal additional overhead
- Ability to observe performance of new formats with no risk or capital investment.
- Filling an unexploited niche of 0 to 5 titles largely lacking in own production.
- Adding new and attractive facet to prestigious international portfolio that already includes Italian Moleskine and UK Laurence King.



Benefits of the Partnership

For Bayard

- Significant increase in turnover coming from Englishlanguage market
- Availability of English-language edition benefits licensing opportunities, particularly in Asia. (30% of total Twirl sales are export!)
- Working to longer USA lead times (6-12 months) resulted in rethink of creative and production cycles - allowing more marketing opportunities in home market.
- Establishing another global Bayard brand





Your Very Own US Children's Book Imprint. Would you do it again?

Mais oui! Certainement!

THANK YOU!

